








ACT-NSW Memorandum of Understanding for Regional Collaboration

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| Key Focus Area 1 – Economic Development | | | | | | |
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| Project Title | Opportunities and Issues | Actions | Lead Agency | Comments | Current Status | Actions to carry forward in 2018-19 Plan |
| 1.1 Freight and Export opportunities | <p>The Canberra Airport is a major gateway to Canberra and the region. Direct international flights between Singapore, Canberra and Wellington create significant opportunity for the ACT and the South East region of NSW.</p> <p>By working collaboratively we can leverage regional opportunities to create jobs, grow and diversify the economy, and build industry capacity.</p> | a) Progress freight and export opportunities identified in the ACT Government's economic analysis of direct international air-freight options and the NSW Regional Transport Futures plan. | ACT CMTEDD (IGR and Enterprise) NSW DoI NSW DPC RNSW TfNSW | <p>Being strategically positioned within a major agricultural region across southern New South Wales, there are a number of potential benefits to routing air freight through Canberra Airport, particularly for time-sensitive fresh meats, fruits and dairy products.</p> <p>The ACT Government continues to work with Capital Airport Group Pty Ltd, the operators of Canberra Airport, to identify ways to assist the airport realise its potential as a regional air freight hub</p> <p>There are significant flow-on benefits associated with standalone cargo flights and passenger services, including as demonstrated by the initial results from the Singapore Airlines 'Capital Express' services.</p> <p>Following on from this success, on Friday 8 June Pak Fresh Handling announced a partnership with Canberra Airport to supply chain development for Asian export markets.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. Address issues identified in the 2017 Freight Forum Undertake needs analysis on freight and supply chain capacity Support associated action identified in Regional Economic Development Strategies. |
| | | b) Develop a 12 month exporter and freight development plan that support joint collaboration, working with Austrade and the business sector to advance international air freight from Canberra Airport. | ACT CMTEDD (IGR and Enterprise) NSW DoI NSW DPC RNSW TfNSW | <p>In association with the Canberra Business Chamber, the ACT Government hosted an Air Freight Forum on 31 October 2017.</p> <p>The Forum brought together regional businesses, local government representatives, freight and logistics consultants and export advisers to better understand the short and long term opportunities associated with using Canberra Airport as a freight hub.</p> <p>The ACT Government's international engagement program through the period has provided a platform for showcasing and marketing Canberra Region capability and goods and services which will have flow on international freight development impact.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |





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| <p>1.2 Tourism opportunities and industry development</p> | <p>A regional approach for joint tourism marketing and development between the ACT and South East NSW are boosted by the Canberra International Airport, enhanced regional tourism offerings and the development of the Port of Eden.</p> | <p>a) Develop a governance framework for joint collaboration between Destination Southern NSW (and DestinationNSW) and VisitCanberra to:</p> <p>i. Support Destination Southern NSW in the development of its strategic plan.</p> <p>ii. Plan and implement a number of joint presentations to stakeholders and industry in SE NSW and Canberra to develop a coordinated approach and model for joint domestic and international marketing and tourism investment activity.</p> <p>iii. Compile a calendar of SE NSW and CBR tourism events for joint promotion.</p> | <p>ACT CMTEDD (Visit) Destination Southern NSW NSW DPC RCB</p> | <p>Destination Southern NSW and Visit Canberra have collaborated in the development of the Southern NSW Destination Management Plan (DMP). The Destination NSW Network and DMP, launched on 3 April 2018, providing the foundation for the development of joint regional tourism promotion, industry development and co-investment activities.</p> <p>Throughout November and December 2017, the NSW Visitor Economy Taskforce undertook extensive stakeholder engagement and consultation, including with Visit Canberra. Pending the release of the NSW Visitor Economy Industry Action Plan (VEIAP), Destination Southern NSW is planning regional engagement activities including joint marketing and tourism opportunities.</p> <p>A calendar of SE-NSW and CBRJO tourism events for joint promotion will continue to be developed under the DMP</p> | <p align="center">    </p> | <ul style="list-style-type: none"> Continue regional collaboration through the vision and priorities articulated in the Southern NSW Destination Management Plan Action continues to be developed in 2018-19. |
| | | | | | | |
| <p>1.3 Defence industry opportunities</p> | <p>NSW's Defence and Industry Strategy, the ACT's Defence Industry Strategy and the Canberra Region Defence Industry Capability Directory provide a platform for continued regional collaboration..</p> <p>The Defence Industry Advocates for NSW and the ACT collaborate on regional initiatives, enhancing industry opportunities and capabilities.</p> | <p>a) Identify and action partnering opportunities to promote and enhance defence industries and supply chains.</p> | <p>ACT CMTEDD (Innovate) Defence NSW</p> | <p>NSW Defence Industry Advocate John Harvey has met with the ACT Defence Industry Advisory Board and ACT Defence Industry Advocate Ms Kate Lundy to discuss collaboration opportunities, including in areas such as cyber security and space technology.</p> <p>In partnership with Mr Harvey and Ms Lundy, AIDN (ACT) has organised a number of opportunities for regional SMEs to showcase their defence capabilities.</p> | <p align="center">  </p> | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | <p>b) Maintain current information in the Canberra Region Defence Industry Capability Directory.</p> | <p>ACT CMTEDD (Innovate)</p> | <p>The Canberra Region Defence Industry Capability Directory has been available on-line from June 2018, providing an opportunity for companies to update their data or for new companies to register.</p> | <p align="center">  </p> | <ul style="list-style-type: none"> Complete |



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| | | c) Align activities to support the enhancement of workforce planning to meet the skills and training needs of defence businesses, including certification, to meet Department of Defence requirements. | ACT CMTEDD (Innovate) NSW DISRD | Defence industry skills needs will be addressed as part of the 2018-19 work program. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | | | | | |
| 1.4 Regional Industry Development | In 2015 the CBR Region Brand was adopted by the South East Local Government areas and the ACT Government as the marketable identity for the region. It was jointly launched by the NSW Member for Monaro, John Barilaro MP, the ACT Chief Minister, Andrew Barr MLA and the Chair of the Canberra Region Joint Organisation, Cr John Shaw. | a) Progress development of a joint ACT/NSW/Canberra Region Joint Organisation (CBRJO) governance framework to support the CBR Region brand's development. | ACT CMTEDD (IGR) NSW DPC RNSW | Local government reforms in NSW have strengthened governance arrangements for CBRJO. Further development of a CBR Region Brand governance framework is planned for 2018/19. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | b) Develop a communications strategy to facilitate the activation opportunities of the Canberra Region (CBR Region) Brand and Brand Strategy, including marketing plans, events management and trade promotions. | ACT CMTEDD (IGR) NSW DPC RNSW | <p>The Canberra Region Brand Book was finalised in May 2018, and provides a community-facing guide designed to provide an understanding of the Canberra Region identity, highlight the wealth of opportunities created by the diversity of the Canberra Region, and demonstrate how the Canberra Region brand can be incorporated into messaging, promotions and activities.</p> <p>In consultation with the CBRJO, ACT and NSW Governments, development of a Canberra Region Brand Strategy has commenced, with a joint workshop to be held in mid-2018.</p> <p>The Canberra Region Website (www.canberraregion.com.au) was launched at the Canberra Airport on 30 October 2017 by the ACT Chief Minister, NSW Deputy Premier John Barilaro and Mayor of Bega Valley Shire Council, Cr. Kristy McBain.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | c) Ensure currency of Canberra Region industry profiles that showcase regional opportunities to attract workforce, businesses, visitors and investment to the region. | ACT CMTEDD (IGR) NSW DPC RNSW | <p>Canberra Region industry profiles have been updated (where information was available) by respective CBRJO Councils prior to the launch of the Canberra Region website. Content updates are now a standing action item for the CBRJO Councils and the ACT Government.</p> <p>Further updates to CBR Region website content will be made following the</p> |  | <ul style="list-style-type: none"> COMPLETE. |



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| | | | | completion of a Canberra Region demographic profile. | | |
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| 1.5 Labour mobility in the NSW-ACT cross-border area | In an effort to reduce red-tape for cross-border businesses the ACT and NSW Governments will focus on improved labour mobility by allowing holders of certain licences to work on both sides of the ACT-NSW border while only needing to hold a licence from one jurisdiction. | a) Negotiate and implement respective Ministerial Declarations or similar to achieve equivalency in identified occupations including plumbing, gas-fitting and architects. | ACT CMTEDD (Reg Reform) NSW DFSI | Negotiations on equivalency recognition in identified occupations have been discontinued, due to a change in ACT Government priority focus on building licencing. Equivalency recognition for electricians is agreed. Further activity is planned in other occupational license types in alignment with NSW activity with the Australian, Queensland and Victorian Governments. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | a) Progress alignment of the Responsible Service of Alcohol (RSA) qualification and associated recognition requirements. | Liquor and Gaming NSW | In May 2017, the ACT Government introduced amendments to the Liquor Act which included recognition of NSW RSAs. Liquor and Gaming NSW is finalising activity for recognition of RSA qualifications from neighbouring jurisdictions, including bridging and identification requirements. |  | <ul style="list-style-type: none"> COMPLETE. |




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| Key Focus Area 2 – Built and Natural Environment | | | | | | |
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| Project Title | Project Description | Actions | Lead Agency | Comments | Current Status | Actions to carry forward in 2018-19 Plan |
| 2.1 NSW South East and Tablelands Regional Plan | <p>The South East and Tablelands Plan provides a planning framework for the nine Local Government Areas surrounding the ACT, The plan recognises the benefit of the proximity of the region to Canberra with the nation’s capital continuing to figure prominently in the way the region grows.</p> <p>The associated Implementation Plan details specific actions for NSW Government agencies and local government to resolve a range of cross-border planning and landuse issues. The ACT Government will feature as a partner in the implementation activities</p> | a) Establish the Regional Plan Implementation and Monitoring Committee and associated governance and reporting framework. | ACT EPSDD NSW DPE | NSW DPE has established the Regional Plan Implementation and Monitoring Committee, and has established governance and reporting processes, including through the Regional Leadership Executive. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New action: Implement a sub-regional water strategy for the Yass Valley and Queanbeyan-Palerang (consideration to also be given to Snowy Monaro requirements) local government areas that clarifies the requirements, available volumes and quality of all water supplies and defines the optimal level of water use. |
| | | b) Implement the actions specified under the South East and Tablelands Plan with an initial focus on Developing a cross-border land and housing monitor. | ACT EPSDD NSW DPE | <p>NSW Department of Planning and Environment has initiated the development of a cross border land and housing monitor. Initial activity has focussed on determining the scope of this project and developing key actions to deliver requisite outcomes.</p> <p>Transport for NSW has released the NSW Future Transport 2056 Strategy, recognising the requirement for borderless transport systems. Canberra Airport is identified as a global gateway for NSW.</p> <p>NSW DPE has commenced work to develop a sub-regional water strategy for the Yass Valley and Queanbeyan-Palerang local government areas that clarifies the requirements, available volumes and quality of all water supplies and defines the optimal level of water use. The sub-regional water strategy is to consider regulatory compliance, water trading, SDL adjustments and commercial requirements for relevant entities.</p> <p>NSW Education and the ACT Education Directorate have established the ACT-NSW Cross-Border Working Group, and have initially focussed on aligning</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |

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| | | | | <p>information sharing processes and procedures, enrolment policies, and sharing of demographic data.</p> <p>A cross-border infrastructure and service delivery protocol is scheduled for completion in late 2018. Alignment of priorities for development of regionally significant infrastructure continues, and will inform co-investment opportunities through the NSW Cross-Border Commissioner's Infrastructure Fund.</p> | | |
| 2.2 Cross-border communities | Continued population growth in the ACT and the contiguous council areas places pressure on both jurisdictions to deliver comparable and complementary infrastructure and services. | a) Continue the development of a cross-border service and infrastructure delivery plan to the Ginninderry / Parkwood development. | ACT EPSDD NSW DPE | A rezoning process for Parkwood, the NSW component of the Ginninderry Joint Venture land, has commenced through Yass Valley Council and the NSW DPE. ACT EPSDD have reviewed and provided preliminary feedback on the Ginninderry Community Needs Assessment. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19; Ginninderry Joint Venture partner, Riverview Group to complete NSW rezoning process. Finalise the cross-border infrastructure and service delivery model and protocol |
| | | b) Using 2016 census data, compile a demographic profile for the ACT and region. | ACT CMTEDD (IGR) ACT EPSDD NSW DPE | CMTEDD have engaged a consultant to develop a demographic profile of the Canberra Region, and have actively engaged with DPC RNSW to align activity and analysis. Stage 1 of this work includes the development of an overview Canberra Region demographics including population, dwelling and employment profiles. Stage 2 of this work will determine and examine key areas of interest in greater detail and will progress in late 2018. NSW DPC are in the process of developing a web interface to represent key regional data sets. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. Explore scope for inclusion of Health and Education capital requirements and service delivery. |
| | | c) Develop a cross-border infrastructure and service delivery model and agreed protocol to assess future developments in border locations. | ACT EPSDD NSW DPE | Development of a cross-border infrastructure and service delivery model and protocol for cross-border developments is well advanced, and will continue alongside Ginninderry / Parkwood development processes. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |






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| 2.3 Cross-border catchment management | <p>A whole of catchment strategic approach that ensures an integrated catchment management in the ACT and NSW South East Region.</p> <p>Both jurisdictions are members of, and participate in, the Murray Darling Basin Plan.</p> <p>The ACT Government and adjoining councils, along with the National Capital Authority and Icon Water, are members of the ACT and Region Catchment Management Coordination Group.</p> | <p>a) Progress regional collaboration, coordination and implementation of catchment initiatives under the South East and Tablelands Regional Plan and the ACT and Region Catchment Management Plan.</p> | ACT EPSDD DoI Water | <p>Implementation of the ACT and Region catchment strategy is progressing well. Three actions have been completed; four are progressing as planned; three are experiencing minor delays and the remaining eight are planned for commencement in the future.</p> <p>At the March 2018 meeting in-principle support was provided for an inter-jurisdictional investment framework to progress priority actions under the strategy.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | <p>b) Following in principle agreement at the Murray-Darling Basin Ministerial Council Meeting of June 2017 to establish interstate water trading between the ACT and NSW, develop protocols in line with the Basin Plan trading rules.</p> | ACT EPSDD DoI Water | <p>Further work is required to ensure interstate water trading protocols progressed including the recognition that arrangements need to be put in place to ensure compliance with the Basin Trade Rules. There is a need for both jurisdictions to work also with the Murray-Darling Basin Authority to develop the necessary practical arrangements. This would be later reflected in the Murray-Darling Basin Agreement, a Schedule to the Water Act 2007 (Cwlth).</p> |  | <ul style="list-style-type: none"> Action to be discontinued in this workstream |
| | | | | | | |
| 2.4 Waste management | <p>There are opportunities to improve and align the legislative framework surrounding waste management and associated regulations.</p> <p>The NSW and ACT Governments are introducing a container deposit scheme during 2017-18. The NSW and ACT Governments are collaborating on the roll out of the scheme to ensure effective outcomes in waste management and materials recycling and reuse are achieved.</p> | <p>a) Progress alignment of a container deposit scheme across the ACT and NSW border.</p> | TCCS NSW EPA | <p>The NSW container deposit scheme commenced on 1 December 2017, and the ACT scheme commenced on 30 June 2018. The NSW and ACT container deposit schemes are closely aligned in structure and allow for a seamless cross border customer experience for redeeming containers.</p> <p>Alignment has been reached between the two Governments on the containers subject to the scheme, the refund amount (10c), container labelling requirements, and the use of a common scheme coordinator to operate the scheme. Containers can be redeemed for refund on either side on the NSW-ACT border with very similar requirements.</p> |  | <ul style="list-style-type: none"> Continuing Action: Ensure export credit system between NSW and ACT allows for smooth cross border flows of beverage company contributions to the correct scheme. |


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| | | b) In partnership with local government and the Canberra Region Joint Organisation, implement waste strategies to support local councils and public land managers to reduce opportunities for illegal dumping. | ACT EPSDD NSW DPC | NSW and ACT agencies continue to align activity to address issues with illegal dumping, including through the EPA led Illegal Dumping Committee. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: Establish a Region Waste Working Group to address key regional waste issues, including but not limited to: regional governance alignment, cross-border dumping, contamination education, and aligning activity in response to the China National Sword Policy. |
| | | c) Consider options to better align the legislative framework to ensure consistent service delivery for waste management services to border and rural communities. | NSW NPWS | While limited activity has occurred through 2017-18, work is ongoing. Opportunity exists to establish partnerships on commercial footing to manage water and wastewater across ACT and QPRC to distribute load, optimise storage, reduce duplication and generate opportunities for reuse. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | d) Examine opportunities to align NSW and ACT National Park waste management strategies/plans. | ACT EPSDD | Activity has been delayed due to a shift in inter-agency responsibilities in the ACT Government. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
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| 2.5 Regional Infrastructure | Regional economic development provides an opportunity to explore and advocate for infrastructure investment across the two jurisdictions to support and enhanced level of economic activity. The ACT Government is pursuing a City Deal with the Commonwealth Government, providing opportunities to pursue key infrastructure development. | a) Develop an agreed list of regional infrastructure priorities, including cross border infrastructure that supports economic development and social outcomes in NSW and the ACT. | ACT CMTEDD (IGR) NSW DPC RNSW | The NSW Government has developed the NSW Cross-Border Commissioner's Infrastructure Fund which supports co-investment in regionally significant cross-border infrastructure projects. This fund was utilised to co-invest with the ACT Government in the development of the Canberra District Rugby League Centre of Excellence in Braddon. Further regionally significant projects are being identified and prioritised, and sources of funding are being determined. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. Identify regional projects for co-investment |
| | | b) Progress funding principles and a framework for cross-border infrastructure investment. | ACT CMTEDD (IGR) NSW DPC RNSW | Engagement between CMTEDD and the Commonwealth Cities Unit regarding a City Deal for Canberra is ongoing. The relocation of the Cities Unit from the Department of Prime Minister and Cabinet to the Department of Infrastructure, Regional Development and Cities provides |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. City Deals work will continue to progress outside the ACT-NSW MoU, in collaboration with relevant jurisdictions. |




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| | | | | <p>an opportunity for greater integration of long-term infrastructure priorities within the City Deals process. Progress on achieving a City Deal is significantly affected by available resources within the Cities Unit.</p> <p>The cross-border Ginninderry residential development in Yass Valley Shire (NSW) and West Belconnen (ACT) is undergoing the NSW planning approvals process.</p> <p>The NSW Cross-Border Commissioner and Infrastructure NSW have each provided the ACT Infrastructure and Planning Advisory Committee with an update on regional infrastructure investment and coordination.</p> <p>Development of a cross-border infrastructure and service delivery model and protocol for cross-border developments will continue alongside Ginninderry / Parkwood development discussions.</p> | | |
| | | | | | | |
| 2.6 Climate Adaptation | The NSW and ACT Governments are collaborating to harmonise actions in climate change adaptation in the Canberra region. | a) Establish a framework to enable work across levels of government and with non-government entities, to build resilience and adaptive capacity. | NSW OEH | <p>The South East Integrated Regional Vulnerability Assessment (IRVA) laid the foundations for the Enabling Adaptation in the South East (EASE) process, which aims to help state and local government to incorporate climate-change considerations into long-term planning.</p> <p>The South East and Tablelands is the first region in NSW to implement a regional response to climate change. The opportunity to work with the ACT Government (which undertook a parallel regional adaptation planning process and set similar policy targets) allows the region to leverage the transition to a low emissions economy and prepare for climate change. The South East and Tablelands Regional Plan notes the requirement for alignment of activity across both jurisdictions, but limited activity has occurred in 2017/18.</p> |  | <ul style="list-style-type: none"> Action continues to be developed through implementation of the Southeast and Tablelands Regional Plan. |


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| Key Focus Area 3 – Integrated Service Planning | | | | | | |
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| Project Title | Project Description | Actions | Lead Agency | Comments | Current Status | Actions to carry forward in 2018-19 Plan |
| 3.1 Cross-border transport | There are opportunities to improve accessibility and connectivity of public and community transport for residents living in the Canberra region. | a) Develop a Cross Border Transport and Infrastructure Coordination Committee with appropriate governance and accountability, to progress the alignment of transport services planning coordination, development and provision. | TCCS TfNSW | <p>Establishment of a Committee has been halted due to Transport Strategy refreshes in both the ACT and NSW, however collaborative working groups are established to align transport strategy development.</p> <p>Canberra Airport is noted as a global gateway and regional transport hub in the <i>NSW Future Transport Strategy 2056</i>, which also proposes a borderless transport and freight system with a focus on integrated transport (including light rail extension). Similarly, it is anticipated that the importance of the Canberra Region will be reflected in the <i>ACT Transport Strategy</i>. This level of coordination and integration is a first for both jurisdictions.</p> <p>Roads ACT is currently undertaking a co-funded project (Commonwealth and ACT) to undertake North-South and East-West Corridor Management Studies that will look at the future management and needs of primary freight corridors to provide regional access to the Canberra International Airport. The Corridor Management Plans are to be developed over a two financial year period into 2018-19.</p> <p>Roads ACT, RMS and NHVR are introducing Fatigue Management cameras on the Federal Highway. This co-funded works will be delivered in the 2017-18 financial year.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: TCCS to develop Corridor Management plans over a two financial year period into 2018-19 and reflecting the importance of the Canberra Region relationship. New Action: Align final ACT and NSW Transport Strategies. |
| | | b) Align regulation and legislation to allow point to point transport services (taxis, ride share, hire cars/limousines, courtesy buses, and community transport) to operate legally across the border. | TCCS TfNSW | <p>Following the commencement of the <i>Point to Point Transport (Taxis and Hire Vehicles) Act 2016 (NSW)</i> on 1 November 2017 and the publication of cross-border exemptions in the NSW Government Gazette, arrangements for cross-border trips between NSW and some neighbouring jurisdictions were enacted. ACT NSW and ACT regulators are finalising applicable arrangements, with action complete in 2018.</p> |  | <ul style="list-style-type: none"> Action to be finalised in 2018-19. |
| | | c) Develop strategies to enhance public transport enabling infrastructure, including park and ride facilities and bus lanes. | TCCS TfNSW | <p>The NSW Future Transport Strategy 2056 proposes the development of integrated transport and freight networks for the Canberra Region, and notes the requirement for investment in route service infrastructure.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: Joint advocacy to the Australian Government |



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| | | | | <p>The NSW IPART review into Rural and Regional Bus Fares noted cross-border issues associated with ticketing, timetabling and infrastructure, and has made several recommendations to the NSW government.</p> <p>Transport Canberra continues to investigate opportunities for improvements to transport enabling infrastructure. This includes infrastructure to support cross-border public transport.</p> | | for supporting economic enabling infrastructure, e.g. freight and intercity connections. |
| | | d) Investigate alignment of the ACT and NSW assisted student travel schemes, including for students with a disability. | ACT TCCS ACT ED NSW DOE | <p>The NSW Government continues to provide transport for school students through the School Student Travel Scheme.</p> <p>Issues associated with transport for students with a disability will be progressed at a national level, through a Sub-Working Group of the Disability reform Council's Senior Officials Working Group (SOWG), to develop a potential model of supported transport under the NDIS. The intention is to determine the viability of transitioning supported transport to the NDIS given it is in scope within the Applied Principles and Tables of Support and noting the challenges associated with transition. It is also to ensure national consistency in the provision of supported transport, currently being provided as an in-kind service by states and territories, if and when it transitions to the NDIS.</p> | ✓ | <ul style="list-style-type: none"> Complete, work to provide transport for students with a disability to be continued at SOWG level. |
| 3.2 Planning and delivery of education and training services | Pre-school, school and VET students in the cross-border region are able to access both ACT and NSW facilities, subject to meeting the respective enrolment requirements. Recognising that a considerable number of NSW students currently access ACT facilities requires mechanisms to better facilitate access and enhanced strategic planning. | a) Finalise an agreement and establish guidelines for information sharing between agencies to improve education service delivery. | ACT ED NSW DOE NSW FACS | <p>Education NSW and the ACT Education Directorate have developed a cross-border working group, and have determined a list of priority actions for 2018/19, including in relation to the more active exchange of student and demographic data.</p> <p>The NSW Government is responding to the recommendations of the NSW Upper House Inquiry into Child Protection relating to information sharing provisions for children at significant risk of harm.</p> <p>The NSW Government supports recommendation 24 from the report of NSW Legislative Council General Purpose Standing</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |




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| | | | | <p>Committee No.2 titled <i>Child Protection</i>, which refers to improving information sharing across jurisdictions for child protection matters, and is progressing action in response.</p> <p>Several recommendations in the Final Report of the Royal Commission into Institutional Responses to Child Sexual Abuse call for the exchange of information about students across jurisdictions, including a review of the Student Data Transfer Note.</p> <p>The NSW Government has accepted in principle recommendations 8.6, 8.7, and 8.8 from the Royal Commission into Institutional Responses to Child Sexual Abuse, which refer to information sharing across sectors. The NSW Government will continue to prioritise collaboration with other jurisdictions to promote legislative and administrative arrangements for information sharing.</p> <p>Further work is required to ensure regulatory, legislative, policy and process alignment in relation to student information sharing.</p> | | |
| | | b) Ensure consistency of advice regarding school and transport options for students with special needs through development of protocols to support consultation between local education services teams and constituents. | ACT Education Directorate ACT TCCS TfNSW | Through the SOWG Sub-Working Group, targeted stakeholder workshops are being held in April across all states and territories to consult participants, their families, schools and industry on a proposed high level conceptual model of supported transport provision under the NDIS. Two workshops are being held in the ACT on 11 April 2018 – one for transport providers/industry and one for families and schools. The workshops are being facilitated by PwC with involvement of the NDIA and are based on a Discussion Paper that all interested stakeholders will have an opportunity to respond to either through the workshops or via written submissions. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | c) Work to align policies and procedures for teacher registration/accreditation and recognition of professional development activities. | ACT ED NSW DOE | Teacher Quality Institute (TQI), the teacher regulatory authority in the ACT, and the NSW Education Standards Authority are engaged with the National Review of Teacher Registration. The review's emphasis is on understanding and improving current arrangements for teacher registration and |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |




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| | | | | <p>accreditation within Australia, with a focus on enhancements to better embed the teacher standards and strengthen teacher quality. The review is examining teacher registration and accreditation in Australia to ensure policies and processes are nationally consistent, rigorous and focused on teacher quality.</p> <p>The Review is due to report to Education Council in September 2018.</p> | | |
| | | e) Work to enhance the efficacy of the Student Data Transfer Note. | ACT ED NSW DOE | <p>Work is ongoing. NSW are leading a review into the Student Data Transfer Note reflecting the findings of the Royal Commission.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | f) Work to align policies to allow students undertaking VET work experience / work placement access to workplaces in either jurisdiction. | ACT CMTEDD (Enterprise) NSW DOE | <p>The ACT Education Directorate's Workplace Learning Administrator and the NSW Department of Education's Manager Work Placement Coordination communicate on a regular basis, and have resolved pathway and placement issues.</p> <p>Further activity is required to strengthen WHS procedures prior to students participating in workplace learning.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19 |
| | | g) Examine opportunities to align VET policies and outcomes in NSW and the ACT, with an emphasis on trainees and apprentices, and their employers. | ACT CMTEDD (Enterprise) NSW DoI | <p>Registration for ACT based RTOs with NSW DoI (TSNSW) is granted for 3 years. Ongoing dialogue to occur with ACT CMTEDD and TSNSW where compliance concerns are raised within the registration period.</p> <p>Development commenced in June 2017 on a joint registration process with TSNSW to manage Group Training Organisation (GTO) registration for employers of Australian Apprentices in an ACT Training Contract. MoU in place and operations have commenced. Term of the MoU is 1/09/2017 – 31/12/2020, with possibility of extension.</p> <p>Skills Canberra is seeking approval from TSNSW for CIT to use the ACT Training Plan template for Australian Apprentices attending training at CIT who are in a NSW Training Contract, and for ACT RTOs to return to a more flexible cross border approach for approval of training contracts for NSW based employers working within the ACT region.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: Implement formalised CIT training arrangements. |



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| | | | | CIT has commenced utilising the ACT training plan template whilst waiting for formal confirmation to be received. Preliminary work has commenced on exploring cross border eligibility. | | |
| | | h) Examine opportunities for joint projects under the Skilling Australians Fund given the identified priority of the Commonwealth Government for multi-state initiatives. | ACT CMTEDD (Enterprise) NSW DoI | The proposed arrangement to raise revenue for the Skilling Australians Fund is dependent on the proposed Skilling Australians Fund (SAF) levy. The bills that authorise the collection of Skilling Australians Fund levy passed both houses of the Federal Parliament on 9 May 2018 and received assent on 22 May. By 7 June 2018, five states and territories including NSW and ACT have signed the SAF National Partnership. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19, subject to finalisation of the bilateral schedules and how SAF National Partnership will be implemented in NSW and ACT. |
| | | | | | | |
| 3.3 The protection and well-being of victims of domestic and family violence | NSW and ACT have passed laws that will facilitate full information sharing and enforcements of Domestic Violence Orders between courts and police across Australia. The ACT and NSW Governments are working together on this initiative through the Council of Australian Governments (COAG), and are continuing work to remove barriers to information sharing arrangements. | a) Continue to work through COAG to improve national information sharing and cooperation. | ACT CSD; ACT Coordinator General for Family Safety NSW DPC | The NSW and ACT Governments continue work through COAG to review and develop the national Action Plan around family and domestic violence to gain national consistency in approaches and priorities. The 4th Action Plan is currently being developed, and the 3rd Action Plan has been reviewed. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | b) Work to align services and enhance accessibility to housing and support programs for victims of family and domestic violence, including for children in affected families. | ACT CSD; ACT Coordinator General for Family Safety NSW DPC NSW FACS | There are a range of whole of government reviews and reforms underway, with emphasis on the social services and justice sectors, to refine and integrate service delivery. This activity has been supported by extensive consultation with key stakeholders as issues impact multiple portfolios and remain a high priority for ACT, NSW and Commonwealth governments. NSW and ACT justice officials are represented on the Family Violence Working Group established by the Law, Crime and Community Safety Council in May 2017. The working group consider a range of issues that cut across family law, family violence and child protection systems including information sharing. Addressing issues associated with family and domestic violence continues as a priority and as |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |



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| | | | | part of government agencies core business, and is automatically integrated into to policy, practice and service delivery. | | |
| | | c) Examine opportunities to deliver and collect evidence on collaborative perpetrator interventions including men's behaviour change programs in border communities. | | <p>The NSW Government has led a range of regional consultations to examine opportunities to develop a whole of region approach to delivering men's behaviour change programs. The ACT Government is working to refine evidence and data collection processes, and is working on establishing minimum data collection and developing a small body of evidence through Safer Families Initiatives.</p> <p>Perpetrator interventions in the ACT are still developing and evaluations have yet to be completed.</p> <p>Further activity includes refining intervention and prevention systems to create opportunities for building workforce capability, developing new and strengthening pathways to safety.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: Work to align ACT-NSW information sharing legislation, policies and procedures for victims and perpetrators of domestic and family violence. |
| | | | | | | |
| 3.4 The protection of vulnerable people | There are opportunities to enhance the protection of children through the sharing of information and the alignment of services, including through changes to legislation. | a) Work to align information sharing legislation, policies and procedures. | ACT CSD NSW FACS | <p>NSW and ACT are signatories to the Protocol for the Transfer of care and Protection Orders and Proceedings, Information sharing and interstate assistance.</p> <p>Several recommendations in the Final Report of the Royal Commission into Institutional Responses to Child Sexual Abuse call for the exchange of information about students across jurisdictions. The NSW Government is also responding to the recommendations of the NSW Upper House Inquiry into Child Protection relating to information sharing provisions for children at significant risk of harm.</p> <p>The NSW Government has accepted in principle recommendations 8.6, 8.7, and 8.8 from the Royal Commission into Institutional Responses to Child Sexual Abuse, which refer to information sharing across sectors. The NSW Government will continue to prioritise collaboration with other jurisdictions to promote legislative and administrative arrangements for information sharing.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. Finalise Stage two of the BRII POC in March 2019 and determine options for the purchase and rollout of a national online information sharing system. |





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| | | | | <p>The NSW Government supports recommendation 24 from the report of NSW Legislative Council General Purpose Standing Committee No.2 titled <i>Child Protection</i>, which refers to improving information sharing across jurisdictions for child protection matters, and is progressing action in response.</p> <p>ACT CSD and NSW FACS are lead business partners in the Business Research and Innovation Initiative (BRII) challenge to develop an online interjurisdictional information sharing system to better protect Australia’s children. The project is endorsed by Children and Families Secretaries (CAFS) and conducted by the Department of Industry, Innovation and Science (DIIS) with the Department of Social Services (DSS). The project passed Stage one: Feasibility in 2017, and is currently at Stage two: Proof of Concept (POC), scheduled to conclude in March 2019. If the product is proven to be useful, purchase, licensing and implementation will need to be considered. The project will not resolve any legislative challenges to information sharing; this will need to be resolved by each jurisdiction.</p> <p>Both the ACT and NSW are signatories to the Protocol for the Transfer of Care and Protection Orders and Proceedings and Interstate Assistance.</p> | | |
| | | b) Communicate and deliver training and education to relevant government agencies and NGOs on changes to policies, legislation and procedures. | ACT CSD NSW FACS | In the work to align information sharing policies and arrangements the NSW and ACT Governments are looking to align processes and provide relevant information, resources and training to government and non-government service providers. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | | | | | |
| 3.5 Roll out of NDIS | The ACT piloted the roll out of NDIS, with South East NSW commencing its operation from July 2016. Coordination of NDIS across the ACT and South East Region provides opportunities for improved care and outcomes for NDIS clients. | a) NSW and ACT work with DSS and the NDIA on information sharing and reporting on NDIS activity and issues, especially workforce and the regulatory environment. | ACT CSD NSW FACS | Work is required to reduce oversight burden on providers operating in NSW and ACT, to be put in place from 1/7/18. |  | <ul style="list-style-type: none"> COMPLETE. New Action: Conduct mapping of Canberra Region workforce capacity and skills in the human services industry. |




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| | | b) Monitor cross-border issues that may impact on equitable access for clients with a disability as the NDIS roll out progresses. | ACT CSD ACT CMTEDD (IGR) NSW FACS | The South-East Regional Leaders Executive (SE RLE) Group will continue to monitor cross-border NDIS issues. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | | | | | |
| 3.6 Keeping communities safe | A coordinated ACT/NSW approach to emergency management ensures that communities are better prepared for cross-border events, and that emergency services, functional areas and participating organisations can provide effective emergency management, communications and disaster recovery. The ACT-NSW Cross-Border Emergency Management and Disaster Recovery Steering Committee is well established and is ideally placed to facilitate further collaboration. | a) Further integrate emergency services and emergency response and recovery plans for the ACT and Southern NSW Emergency Management Region, with an emphasis on flood and storm emergencies. | ACT ESA NSW DOJ – OEM | On 27 November 2017 ACT ESA and NSW Emergency Service Organisations conducted a presentation/discussion exercise on the ACT and region post emergency recovery plan. Further work to align PPRR and flood plain and overland flow risk management activity will allow for enhanced preparedness through whole of region planning. |  | <ul style="list-style-type: none"> Align PPRR activity including EM Plan provisions to allow Whole of Region consideration of major emergencies. NSW RFS and ACT ESA Memorandum of Understanding revised and executed in January 2018. NSW RFS Incident Online (ICON) system access provided to ACT RFS to ensure exchange of information/interoperability during bush fires along the border. |
| | | b) Develop a reporting system for the development, maintenance, tracking and updating Memorandums of Understanding (MoU), Mutual Aid Agreements (MAA), and response and recovery plans between ACT and NSW Government Emergency Service Organisations and agencies. | ACT ESA NSW DOJ – OEM | Framework development has commenced, and requires consideration by the ACT/NSW cross border emergency management working group. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: Cross-border working group to explore options for a Memorandum of Understanding or MAA. |
| | | c) Work to further integrate and align preparedness and prevention systems and activities. | ACT ESA NSW DOJ – OEM | The ACT Territory Emergency Management Officer (TEMO) attends the Local Emergency Management Committee (LEMC- Queanbeyan - Palerang Regional Council) on a quarterly basis, and the biannual Regional Emergency Management Committee (REMC), and represents ACT related Emergency Management (EM) planning activities and operational issues, and provides updates on strategic ACT EM implementation arrangements. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. Update Action Item: Align Prevention, Preparedness, Response and Recover (PPRR) Emergency Management Plan provision to allow whole-of-Region consideration for major emergencies. |





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| | | | | NSW and ACT ESOs continue to develop additional prevention and preparedness functionality to support enhanced community resilience, but require formal alignment through approved plans. | | |
| | | d) Finalise a Cross-Border Emergency Management Communications and Media Plan and associated protocols that covers the ACT and South East NSW. | ACT ESA NSW DOJ – OEM | Work continuing in this area between TEMO and NSW ESOs and the NSW Regional Emergency Management Officer (REMO). |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | e) Continue joint emergency response and recovery exercise programs. | ACT ESA NSW DOJ – OEM | TEMO and REMO collaborating on a joint exercise on the border of ACT and NSW – REMO is writing exercise funding brief which will determine the scope of the 2018 exercise. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. New Action: REMO to develop exercise funding brief which will determine the scope of the 2018 exercise. |
| | | f) Work to enhance public and government communications networks. | ACT ESA NSW DOJ – OEM | The NSW REMO and Local Emergency Operations Controller (LEOCON) for QPRC – Paul Batista are members of the ACT Joint Operations Coordination Group (JOCG) and Liaison Officers (LO's) in the ACT Emergency Coordination Centre (ECC), and the ACT TEMO is an LO in the QPRC LEMC. These arrangements allow for provision of coordinated community and intergovernmental information to be managed through existing collaborative arrangements. Governance arrangements and responsibilities require formalisation through relevant standard operating procedures and other agreements including MAAs. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |








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| | | g) Examine opportunities for the sharing of specialist resources, including large animal, swift water, technical rope/vertical and road crash rescue, and alpine search and retrieval. | ACT ESA NSW DOJ – OEM | Existing arrangements require the development of governance arrangements to document resource sharing policies and processes with existing arrangements coordinated through the ACT TEMO (or Emergency Management Duty Officer (EMDO) out of hours), LEOCON and REMO. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| 3.7 Develop opportunities for integrated planning of health care services | With many patients accessing both ACT and NSW Health services, there is a need for streamlined procedures between ACT hospitals and SNSW LHD. | a) Review adequacy and outcomes of existing committees. | ACT Health NSW Health (SNSW LHD) | In progress as part of broader cross-border work being undertaken by ACT Health. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | b) Establish a Cross-Border Service and Coordination Committee, if required, with appropriate governance and accountability, to progress the alignment of health service planning, coordination, development and provision. | ACT Health NSW Health (SNSW LHD) | ACT and NSW Regional Patient Flow Steering Committee established. The Committee has been meeting monthly and established terms of reference to ensure appropriate governance and accountability. The committee has progressed health service coordination in the areas of discharge, escalation, patient flow and elective surgery. The committee has also commenced planning for future service improvement solutions. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | c) Facilitate the development, implementation and evaluation of agreed Health Pathways (through the Health Pathway Governance Committee) and agreed clinical pathways to improve access to health services and reduce delays in priority areas as identified by the Cross-Border Service and Coordination Committee. Initial emphasis on the monitoring of access and demand, and elective surgery flow. | | The HealthPathways web portal, for the ACT and surrounding region, went live on 13 April 2015, with 65 localised pathways. By February 2018, there were 390 'live' localised pathways, and between February 2017 and February 2018, there was an average of 6,085 page views per month. HealthPathways has been implemented collaboratively between the CHN, COORDINARE, ACT Health, and the Southern NSW Local Health District. This work will continue, with further exploration of areas to expand. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |




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| 3.8 Develop opportunities for integrated planning of health care services | Finalise the implementation of a regional Intensive Care Unit (ICU) network between the ACT ICUs and Bega ICU. | a) ACT Health, NSW Ministry of Health, SNSW LHD, and the NSW Agency for Clinical Innovation to progress the execution of a Service Agreement to create an Intensive Care Network. | ACT Health NSW Health (SNSW LHD) | NSW Agency for Clinical Innovation component of development completed, although remain available for consultation. Project and SLA now driven by General Manager of South East Regional Hospital Network, in consultation with ACT Health. Meeting schedule for 2018 to be advised. SNSWLHD and ACT Health will work with the NSW Ministry of Health regarding funding arrangements. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| 3.9 Regional medical retrieval | Recent changes to contracted arrangements for regional medical retrieval necessitate a review of NSW and ACT agreements for the provision and support of these services. | a) Finalise the Heads of Agreement between NSW and ACT Health in relation to aeromedical retrieval services. | ACT Health NSW Ambulance (MoH) | The NSW Government has sought clarification on a range of matters associated with the operation of helicopter retrieval services in relation to operational performance, guidelines and governance arrangements. Discussions are ongoing between ACT Health, JACS and NSW Health regarding funding of the Capital Region Retrieval Service. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | b) Examine opportunities to align non-emergency and community transport policies and programs (excluding emergency patient transport). | ACT Health NSW Ambulance (MoH) | Work to align non-emergency and community transport policies and programs is ongoing. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| 3.10 Better Regulation | The NSW and ACT Governments are committed to regulatory reform, with an emphasis on better regulation. There are a range of options to expand on recent collaboration on the sharing of IT platforms to enhance the interface between Government and constituents and regulatory burden for business. The NSW Government has recently launched iCare which offers opportunities to share data and systems. | a) Examine opportunities for common ICT platforms including through Service NSW/iConnect. | ACT CMTEDD (OCDO) Service NSW | In 2017 the Office of the Chief Digital Officer, CMTEDD explored the potential shared use of the Service NSW identity verification service, however was unable to agree on the commercial terms. |  | <ul style="list-style-type: none"> COMPLETE. |
| | | b) Collaborate in the development and execution of projects supporting the Australian Government's National Business Simplification Initiative. | NSW OSBC | The Australian Government's National Business Simplification Initiative was delayed in 2017 and recommenced in 2018. ACT-NSW collaboration on similar issues is ongoing. |  | <ul style="list-style-type: none"> COMPLETE. |
| | | c) Examine opportunities for iCare to collaborate with the ACT Government. | NSW iCare | Limited progress has been made over the reporting period. Opportunities remain to collaborate in 2018/19. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19 |
| | | d) Identify shared digital licensing opportunities. | Service NSW | The NSW Government has conducted limited digital licensing trials, and is developing a |  | <ul style="list-style-type: none"> New Action: NSW and ACT Governments to align |

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| | | | | broader range of opportunities for digital licensing rollout. Separately, Service NSW and ACT Government have been unable to come to commercial terms in relation to sharing the Service NSW ICT platform. | | activity to facilitate the recognition of digital licences, with an initial emphasis on RSA, RCG, driving, fishing and boating licences |
| | | e) Examine opportunities for alignment on other regulatory issues. | NSW DFSI | The NSW and ACT Governments are examining opportunities to align a range of small business related regulatory issues, including through the National Business Simplification Initiative. |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19 |
| 3.11 Guardian and Trustee | The NSW and ACT Guardians and Trustees have identified areas where the development, recognition and execution of a range legal instruments are misaligned | a) Examine opportunities for the ACT Trustee to develop wills and associated materials for NSW residents. | ACT JACSD ACT Civil and Administrative Tribunal NSW TAG NSW Civil and Administrative Tribunal | <p>The Public Trustee and Guardian (PTG) has met with the NSW Trustee and Guardian. PTG discussed the NSW rationalisation of services under which a number of NSW Public Trustee regional services had been closed, including services in and around the Canberra Region, leaving behind only a Court presence for persons seeking to have their Will made by a Public Trustee.</p> <p>PTG has not been refusing to make a Will or Enduring Power of Attorney when requested to do so by persons in close border communities, particularly in cases where the person might be hospitalised in the ACT.</p> <p>The NSW Trustee and Guardian has agreed that PTG undertakes this function and supports in principle PTG making Wills to persons in close border communities as an advertised service of PTG.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |
| | | b) Examine opportunities for the development of protocols to support the automatic recognition of NSW and ACT orders, including powers of attorney. | ACT JACSD ACT Civil and Administrative Tribunal NSW TAG NSW Civil and Administrative Tribunal | <p>Following consultation with NSW TAG, PTG has consulted with the ACT Government Solicitor to prepare an instrument of agreement between the NSW and ACT Governments that will permit PTG to make wills across for NSW residents.</p> <p>The establishment of a mutual recognition scheme between NSW and the ACT requires suitable legislative amendment, but is available in border towns</p> <p>PTG is to seek advice and assistance from ACT JACS Legislation Policy and Projects.</p> |  | <ul style="list-style-type: none"> Action continues to be developed in 2018-19. |

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| ACT Agency List | NSW Agency List |
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| CMTEDD – Chief Minister, Treasury and Economic Development Directorate | CBC – NSW Cross-Border Commissioner |
| CSD – Community Services Directorate | DFSI – Department of Finance, Services and Innovation |
| EPSDD – Environment, Planning and Sustainable Development Directorate | DoI– Department of Industry |
| ESA – ACT Emergency Services Agency | DOE – Department of Education |
| HD – Health Directorate | DOJ – Department of Justice |
| JACS – Justice and Community Safety Directorate | DPC – Department of Premier and Cabinet |
| TCCS – Transport Canberra and City Services | DPE – Department of Planning and Environment |
| VC - VisitCanberra | DoI Water – Department of Industry Water |
| OCDO – Office of the Chief Digital Officer | EPA – NSW Environment Protection Authority |
| | FACS – Department of Family and Community Services |
| Other | MOH – Ministry of Health |
| CBRJO – Canberra Region Joint Organisation | OEM – Office of Emergency Management |
| QPRC – Queanbeyan-Palerang Regional Council | SNSW LHD – Southern NSW Local Health District |
| | RMS – Roads and Maritime Service |
| | TfNSW – Transport for NSW |
| | OEH – Office of Environment and Heritage |
| | NSW TAG – NSW Trustee and Guardian |

| Current Status Indicators: | | |
|---|----------------|---|
| Current status information is detailed in 'Comments' section. | | |
| Image: | Status: | Meaning: |
|  | Completed. | Complete. |
|  | Green | In progress: on track and on time. |
|  | Yellow | In progress but delays anticipated or minor issues to be resolved. |
|  | Red | Significant difficulties in implementation, either because of policy issues, budgetary constraints or conflict with other programs. |