

The Violence Reduction Program Forensic Mental Health (VRP-FMH)

Facilitator's Manual[©] Version 1

About the Authors

Audrey Gordon, M.Ed.

Audrey Gordon is a Registered Psychologist and co-author of the Violence Reduction Program (VRP), Violence Risk Scale (VRS) and Violence Risk Scale Sexual Offense Version (VRS-SO). She has extensive experience working with violence-prone clients within forensic mental health and prison settings. She has provided risk assessment training and re-entry consultation and staff training services to high-secure hospitals and prisons in Australia, Canada, England, Ireland, Latvia, the Netherlands, Scotland and United States. Her areas of research and practice include the assessment and prediction of violence, the re-entry of violent and personality disordered clients, and forensic program development, implementation, and accreditation.

Stephen Wong, Ph.D.

Stephen Wong is Adjunct Professor at the University of Saskatchewan, Canada and at the Swinburne University of Technology, Melbourne, Australia. His research focuses on the assessment and re-entry of violent, sexual and psychopathic offenders. He is the lead author of the Violence Risk Scale (VRS), the Violence Risk Scale- Sexual Offender Version (VRS:SO) and the Violence Reduction Programme (VRP). He has published extensively in the areas of risk assessment, re-entry, and psychopathy. He also consults internationally with forensic mental health and criminal justice organizations.

Sarah Wells, Forensic Psychologist

Sarah Wells is a Forensic Psychologist employed full-time by the Justice Health & Forensic Mental Health Network (the Network). She has extensive experience working with the civil and forensic population who have engaged in problem behaviours, including aggression, within high and medium secure settings as well as civil hospitals and community settings across New South Wales, Australia. She is a Statewide Trainer for the Network and provides risk assessment training in the HCR-20v3 and Clinical Risk Assessment & Management (CRAM) of NSW Local Health Districts. She is a Violence Risk Scale (VRS) trainer and co-developed the Violence Reduction Program-Forensic Mental Health (VRP-FMH) version.

Panayiota Zingirlis, Ph.D. candidate

Panayiota Zingirlis is a Forensic Psychologist employed part-time by the Justice Health & Forensic Mental Health Network (the Network) as well as a Director of her own private practice company. She has extensive clinical experience working in forensic inpatient and community settings, civil mental health settings and within forensic and clinical private practices. She is undertaking her PhD qualification in the area of forensic mental health at Swinburne University of Technology in addition to conducting research within the Network involving correctional and forensic patients. She is a Statewide Trainer for the Network and provides risk assessment training in Clinical Risk Assessment & Management (CRAM) of NSW Local Health Districts. She

also co-developed the Violence Reduction Program-Forensic Mental Health (VRP-FMH) version.

Note: The Violence Reduction Program (VRP) was designed to reduce violence and antisocial behaviours among violence-prone forensic clients within both criminal justice and forensic mental health settings. The program has been used in both settings and has been found to be useful for forensic patients, inclusive of those with mental health disorder who is sufficiently stabilized to facilitate such treatment participation. The VRP developers are sensitive to the important differences between clients in these two settings and have endeavoured to use narratives in the manuals that are applicable to both groups. In most instances, the term ‘participant’ is used to describe individuals participating in the VRP. If and when terms such as ‘offender’ or ‘patient’ are used, these are intended to be generic and should be considered as applicable descriptors for clients in all settings.

Please email correspondence to:

Audrey Gordon (audrey.gordon@outlook.com)

Stephen Wong (s.wong@sasktel.net)

Sarah Wells (Sarah.Wells1@health.nsw.gov.au)

or Panayiota Zingirlis (Panayiota.Zingirlis@health.nsw.gov.au)

Preface

The Violence Reduction Program (VRP) was initially developed as a high intensity re-orientation program for offenders with a history of violence, some of whom also have significant mental health concerns. In response to the need for a violence reduction program tailored for the Forensic Mental Health context, and at the request of the Justice Health & Forensic Mental Health Network (JHFMHN) in New South Wales, Australia, adaptations of the VRP were made to produce the VRP-Forensic Mental Health version (VRP-FMH).

In the VRP-FMH, the key principles of the VRP re-orientation approach, such as the 3-Phase re-orientation pathway, the use of the Violence Risk Scale and Stage of Change assessments, the 24/7 re-orientation approach, as well as the broad content of VRP are retained. Two additional sections were added to address mental health-specific needs.

Additional revisions include incorporating material from the VRP Supplementary Manual for Facilitators into appropriate places within the VRP-FMH Facilitator's Manual for ease of access to the material; the VRP Participant's Workbook was similarly revised. The JHFMHN also suggested that a more guided and session-based format may offer some advantage over the existing VRP organization and be better suited for program delivery in their services. As a result, the VRP-FMH was re-organized into 20 sessions in the adapted Facilitator's Manual as well as the Participant's Workbook. The pros and cons of the existing VRP delivery approach and the revised session-based format will be assessed after several trial applications of the VRP-FMH, which is a work in progress. With the exception of the above adaptations, users of the VRP-FMH will see more similarities than differences between the original and the adapted VRP.

The adaptations were completed by Sarah Wells and Panayiota Zingirlis and overseen by Dr Vindya Nanayakkara of the JHFMHN in consultation with the VRP authors. The VRP-FMH is intended for use by NSW Forensic Mental Health services only under the governance of JHFMHN. Comments on the VRP-FMH and the VRP are welcomed.

Audrey Gordon and Stephen Wong
April 2021

Violence Reduction Program-Forensic Mental Health (VRP-FMH) - Facilitator's Manual Table of Contents

Facilitator User Guide	6
Phase 1 – Looking in the Mirror	15
Session 1: Orientation of the Program.....	17
Session 2: Assessment: Finding out what needs changing	35
Session 3: Treatment Process.....	47
Session 4: Understanding Mental Illness	77
Session 5: How Mental Illness Affects Me.....	97
Session 6: Autobiographies	111
Session 7: Self-Disclosure	123
Session 8: Making Changes	133
Session 9: Blocking Changes.....	143
Phase 1 Evaluation	153
Phase 2 – Breaking the Cycle	155
Session 10: Introduction of Behaviour Cycles	157
Session 11: Internal Links of Behaviour Cycles: Perceptions	185
Session 12: Internal Links of Behaviour Cycles: Thoughts & Attitudes.....	201
Session 13: Internal Links of Behaviour Cycles: Thoughts, Attitudes & Strategies...219	
Session 14: Internal Links of Behaviour Cycles: Feelings	241
Session 15: External Links of Behaviour Cycles: High-Risk Situations & Violence	265
Session 16: External Links of Behaviour Cycles: Managing High-Risk Situations	281
Session 17: Internal Links of Behaviour Cycles: Offence Cycles.....	299
Phase 2 Evaluation	320
Phase 3 – Relapse Prevention.....	322
Session 18: Forming Positive Connections	323
Session 19: Developing a Relapse Prevention Plan	333
Session 20: Coming to the End of Treatment	357
Phase 3 Evaluation	374
Appendix A	376
VRP-FMH Treatment Report Form	377
Glossary of Terms.....	381
Appendix B	384
References & Recommended Readings	385
Appendix C	389
Violence Risk Scale Items	390

VRP-FMH Facilitator Manual User Guide

Program Objectives:

The main objectives of the VRP is to decrease the frequency and intensity of aggressive behaviours, to decrease or eliminate the antisocial beliefs and attitudes that support the use of aggression and violence, and to facilitate the use of appropriate interpersonal skills that are effective in reducing the risk of future violence.

Theoretical Orientation and Principles of the VRP:

The VRP is designed based on cognitive behavioural and social learning principles. It also incorporates a relapse prevention model and uses an incremental learning approach. A modified Stages of Change (SOC) Model (Prochaska & DiClemente, 1986; Prochaska, DeClemente & Norcross, 1992) is used in the VRP to guide the selection of strategies, techniques, and the interim objectives that are consistent with the responsibility characteristics of VRP participants. In addition to having a good overall understanding of the theoretical principles underpinning the VRP, facilitators should also be knowledgeable on general group and individual processes of relapse prevention. Prior to delivering the VRP, facilitators are encouraged to refer to Appendix B, which contains 'References and Recommended Readings'.

Prior to commencing the VRP, each participant should be thoroughly assessed using the Violence Risk Scale (VRS, Wong and Gordon, 2000, 2006; see Appendix C for a list of VRS Static and Dynamic Variables) to identify criminogenic factors that will serve as relapse targets. Additional assessment tools can be used as required. The VRS uses a modified SOC Model to determine the client's relapse readiness pre and post relapse to assess relapse changes during and subsequent to participation in the VRP. With relapse, positive behaviours should become more stable and sustainable. Progression through the stages of changes has been empirically linked to reductions in violent recidivism (Lewis, K., Olver, M., & Wong, S. C. P., 2009).

The VRS assessment can guide facilitators in developing relapse prevention plans that address relevant criminogenic need areas and also in the selection of appropriate clinical strategies and relevant relapse prevention goals that correspond with the individual's SOC (VRP-FMH Facilitator's Manual Phase 1).

There are many factors that influence progress through the SOC. For example, less motivated clients who commence the program in Pre Contemplation or Contemplation stages will obviously take longer to reach the Maintenance stage in comparison to a more motivated and advanced participant who starts the program in the Preparation stage. As such, it is expected that not all VRP participants will successfully progress to the Maintenance Stage with one 'dosage' of VRP. It is recognised that relapse prevention is an ongoing process with the participant continuing to learn, generalize and practice skills and strategies learned in the VRP well after the

end of the formal program. Some clients may need to repeat the program if discharged prematurely due to problem behaviours. Others may participate in additional community or hospital based maintenance programs or additional vocational or other activities that can foster the internalization and generalization of what is acquired in the VRP. Within the VRP conceptualization, the end result of a successful treatment journey is the eventual achievement of the Maintenance Stage of Change. However, like all journeys, not everybody who starts the journey travels to the end but each step is viewed as successful progress in the right direction and should have some positive impact on the reduction of violence behaviours.

VRP '24 /7 Treatment Principle'

A foundational premise of the VRP is the notion that treatment is 24/7, that is, treatment and change are ongoing in the individual's daily activities within the environment where the VRP is situated. Rather than viewing the VRP as an intervention that happens only in a group room or during individual therapy work, the authors view all aspects of the participant's environment as an extension of formal treatment activities. In short, although clients may participate in group or individual work to learn about risk reduction related concepts and activities, it is the further learning and practice of skills in their daily lives, albeit often within a highly controlled environment, that will bring the problems and learning's to life. Staff can also use the opportunities to observe the behaviours of the participants under a variety of situations to determine if changes are stable, generalizable and sustainable.

Evaluations of treatment impact should occur over time and place and not be restricted to time spent in formal treatment interventions. Observations based only on formal treatment activities are highly selective as individuals typically spend much less of their waking hours participating in formal treatment based treatment activities relative to other hospital activities and routines. In day to day living situations, there are more opportunities for the individual to practice their learned skills and for staff to make observations under different conditions and challenges. For individuals unwilling or unable to "walk the talk", it is unlikely that treatment will have been effective.

Any employment opportunities, education, recreational activities, interactions with staff and with peers etc., all serve to augment the learned skills by providing opportunities to practice and generalize them to a variety of situations and circumstances. To this end, all staff that come in contact with the VRP participant should have a general awareness of the program in order to support the participant's change process. It follows that the sharing of information regarding the performance of VRP participants between all those who come in contact with them is an essential component of the program.

Program Design & Content:

The VRP is delivered based on the Three Phase Treatment Delivery Model (Gordon & Wong, 2000). Figure 1 illustrates the Model and depicts the relationships between the general program content and the Stages of Change within each of the phases.

Phase 1 of the VRP, *Looking in the Mirror*, focuses on enhancing the participant's understanding of the origins and maintenance of aggressive behaviours, the identification of treatment targets, and developing therapeutic alliance. Phase 2, *Breaking the Cycle*, focuses on the acquisition of relevant skills to structure and change emotional, cognitive, and behavioural patterns, identified in Phase 1, that influence aggression and violence. Phase 3, *Relapse Prevention*, emphasizes the development of an overall plan and the generalization of skills and strategies, learned throughout the VRP, to a variety of contexts and situations to mitigate the risk of violence. There are behavioural objectives set for each phase and their successful attainment is required for the progression from one phase to the subsequent phase.

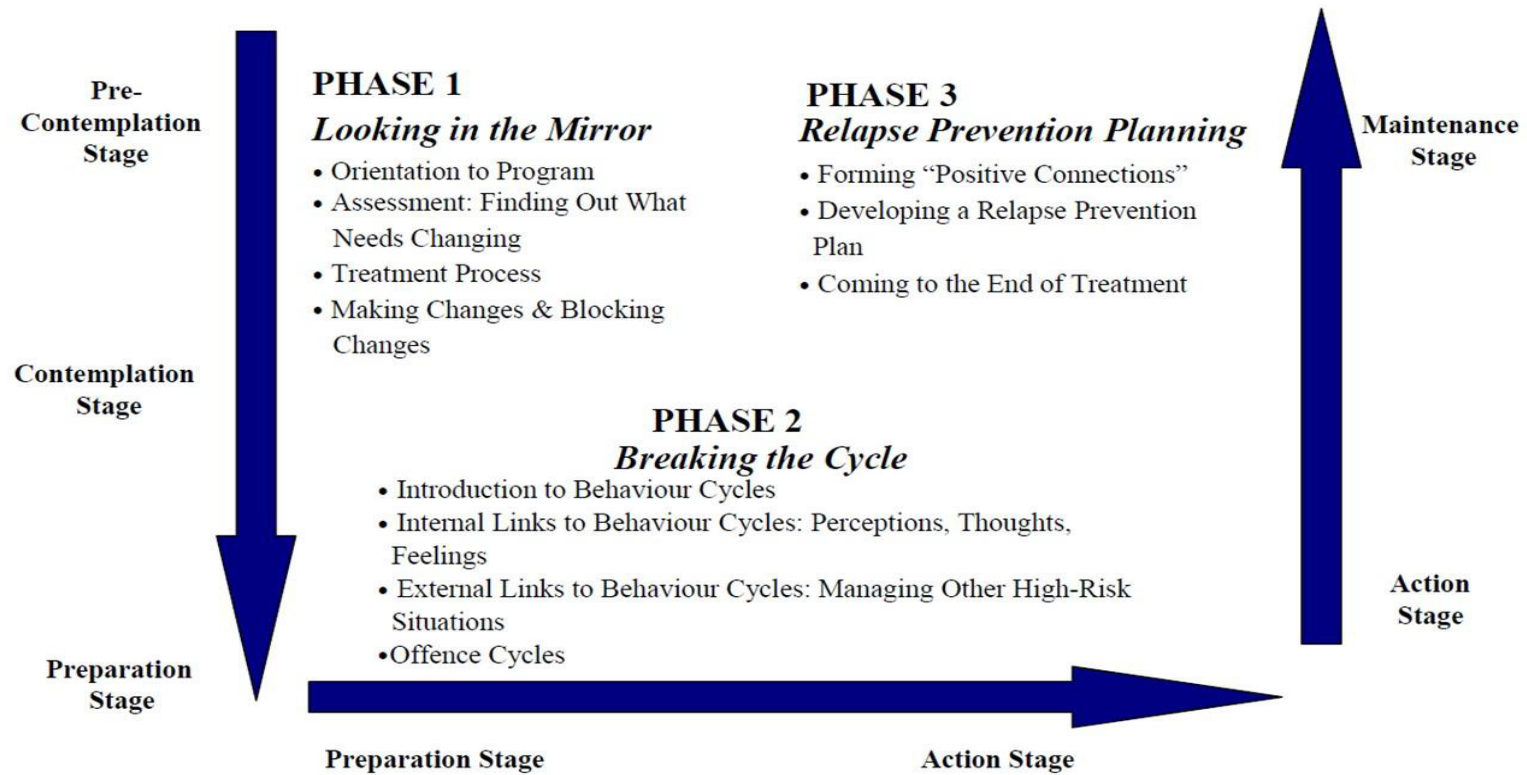
Milestone celebrations are strongly encouraged at the end of each Phase and at other significant points throughout the program, for example, or following the presentations of disclosures, offence cycle, or relapse prevention plans. As much as possible, taking into account hospital regulations, participants should be involved in planning the celebration (e.g., type of food, beverage, music, activities, who they wish to be in attendance, etc.). Milestone celebrations provide valuable opportunities for staff to congratulate and reinforce positive changes and behaviours and to model appropriate interpersonal skills and behaviours. In addition, such celebrations serve to strengthen therapeutic alliances and enhance motivation.

The content of the VRP program is designed to address treatment targets commonly found within a violent offender population. Supplementary or alternative interventions, program material and activities that meet the module objectives can be used to enhance the participant's understanding and internalization of program content. A Glossary of Terms is included (see Appendix A) which provides a brief description of some key terms.

To further maximize treatment efficacy, if time permits, program deliverers are encouraged to incorporate other effective interventions that they may be currently delivering as an additional means to meet VRP module/program objectives. For example, Dialectical Behavioural Therapy sessions would fit well with the VRP *Internal Links to Behavioural Cycles: Feelings* module and Schema Therapy would correspond well with *Internal Links to Behavioural Cycles: Thoughts and Affects*. Other types of skills based in interventions/programs (e.g., substance abuse, domestic violence, etc.) can be incorporated into Phase 2 of the VRP while treatment maintenance work would fit well in Phase 3. The general principle is that any intervention that is incorporated into the VRP should be delivered at the appropriate time (e.g. Phase 3 type interventions should not be introduced during Phase 1 and should complement the corresponding module and phase objectives).

Figure 1

VRP Three-Phase Treatment Delivery Model



Adapted from Wong, Gordon and Gu, 2007