

**MISSION TO THE NETHERLANDS, ESTONIA AND UNITED KINGDOM BY
THE HONOURABLE VICTOR DOMINELLO MP
MINISTER FOR FINANCE, SERVICES AND PROPERTY
30 SEPTEMBER – 8 OCTOBER 2017**

MISSION REPORT

Purpose of travel

The Minister for Finance, Services and Property the Hon Victor Dominello MP travelled to the Netherlands, Estonia and the United Kingdom between 30 September and 8 October to learn from comparable jurisdictions renowned for delivering world's best practice in government procurement, digital services, cyber security and the publication of open data.

Official Delegation

The Honourable Victor Dominello MP
Minister for Finance, Services and Property

Accompanied by:

Mr Martin Hoffman
Secretary, Department of Finances, Services and Innovation

Mr Matt Dawson
Chief of Staff, Office of the Hon. Victor Dominello MP

Benefits of travel for the State of New South Wales

Insights gained from the trip will help inform the development of the State's cyber security strategy, the Digital Driver's Licence roll out, Whole of Government procurement reforms, the future development of the Service NSW business model and service offerings as well as the delivery of key initiatives under the Digital Government Strategy (such as e-Invoicing).

Activities

A selection of notable meetings are listed below:

Meeting	Objective/Learnings
Maarten Kaster, Manager of PIANO-o, Netherlands Government's Centre of Excellence in Procurement	Category management and governance in procurement.
Manuel Navarrete Paniagua, Head of Europol Counter Terrorism Centre	Inter-government and inter-agency coordination on detection of cybercrime and violent extremism

Rob Wainwright, Director of Europol	Insights into partnership and cooperation with NSW Police and AFP.
High Tech Crime Centre, the Netherlands Police	Insights into detection, infiltration and prosecution against illegal marketplaces on the dark web
Andre Weimar, Purchasing Director, Housing and Public Facilities, Ministry of the Interior and Kingdom Relations	Application of procurement guidelines across EU, federal and local government. Benefits of releasing register of government contracts publically – survey of different practices and view among European jurisdictions as to whether opening up this information is beneficial.
Taavi Kotka, former Chief Information Officer of the Estonian Government	Insights into digital government services, transactions and use of X-Road data sharing system and global e-Residency program
Dr Arvo Ott Director and Chairman of the e-Governance Academy Foundation	International projects, engagements and partnerships enabling the Estonian vision for a digital society to be exported.
Siim Sikkut, Deputy Secretary General for Communications and State Information Systems and Janek Rozov, Head of the Department of the Information Society Services Development	Update on STEM teaching in schools, data analytics capabilities and automation of government services (e.g. tax returns)
Oliver Väärtnõu, CEO, Cybernetica	Overview of X-Road technology and software services.
Anna Píperal, Managing Head of E-Estonia Showroom	Overview of future vision for digital society/digital government in Estonia
Andrus Kaareison, First Deputy, Estonian Information System Authority (RIA)	Overview of national identity card, e-health records and data security protocols
Hugh Durrant-Whyte, Chief Technology Officer, UK Ministry of Defence	Update on UK Government technology, innovation and data analytics capabilities
Minister of State for Digital, the Rt Hon Matthew Hancock MP	Overview on digital identity roll-out, data sharing laws and digital government transactions
Lord Francis Maude, former Minister for the Cabinet Office and Paymaster General in the Cameron Government (2010-2015)	Procurement reform
NESTA, Brenton Caffin, Executive Director, Global Innovation Partnerships	Data analytics, social investment bonds and digital innovation in the social services sector
Acting Chief Economist, HM Treasury, Richard Hughes	Discussion on NSW Government asset recycling and property utilisation strategies
Executive Director, Strategic Program, Crown Commercial Services, Matt Denham	Insights into the development of a whole-of-government e-procurement marketplace
Institute for Government	Minister's presentation and discussion on NSW Digital Government Strategy
Government Digital Service	Overview of GDS projects across UK Government

Estimated Cost and Details of the Minister's Mission

Minister	Minister Victor Dominello
Portfolio	Finance, Services and Property
Destinations(s) visited a) Countries b) Cities	a) Netherlands, Estonia and United Kingdom b) The Hague, Tallinn, London
Dates of travel a) Departure date b) Return date	a) 30 September 2017 b) 8 October 2017
Number of official travel days	9 days
Number of accompanying a) Minister's staff b) Government officials	a) 1 b) 1
Costs	
Airfares a) Minister and Minister's staff b) Government officials	a) \$15,219.84 b) \$7,697.86
Accommodation (includes any meals/incidentals charged to room) a) Minister and Minister's staff b) Government officials	a) \$3,755.55 b) \$1,739.79
Official hospitality a) Minister and Minister's staff b) Government officials	a) Nil b) Nil
Other expenses a) Official gift presentation b) Ground transport c) Meals and refreshments d) Other miscellaneous costs	a) Nil b) \$711.09 c) \$353.18 d) Nil
TOTAL estimated travel cost a) Minister and Minister's staff b) Government officials	a) \$19,589.42 b) \$9,912.68
Currency conversion rate	1 AUD = 0.67 Euro (1-5 October) 1 AUD = 0.66 GBP (5-7 October)

This report does not include costs for data roaming, official passports, visas, vaccinations, insurance, translation or printing of business cards.