



## JHFMHN BOARD MINUTES

Meeting 06/06

Thursday 9 December 2021

12.30 to 3.40pm

Justice Health Conference Room and MS Teams\*

1 ACKNOWLEDGEMENT OF COUNTRY	
<p>The Chair welcomed attendees to the meeting, acknowledged the traditional owners of the land on which we meet and paid respect to elders past, present and emerging.</p>	
2 BOARD MEMBERS PRESENT	APOLOGIES
<p>Prof D King – Chair Mr K Barker – Board member* Dr P Abbott – Board member Mr S Loveday – Board member Mr P Dwyer – Board member Ms M Eason – Board member Dr R Shields – Board member Mr I Gillespie – Board member A/Prof C Quadrio – Board member Dr K McFarlane Board member *</p> <p><b>INVITED ATTENDEES</b> Mr K Corcoran – representing Corrective Services NSW Mr R Anand – A/Chief Executive</p> <p><b>IN ATTENDANCE</b> Mr I Yu Ms W Hoey Dr S Hampton Ms Jo Holden Dr R Reznik* Mr I Crawford (Secretariat)</p> <p>The Chair acknowledged the recent resignations of Brenda Gillard and Leanne Willing, and noted thanks for their significant contribution to the JHFMHN Board and Network in general</p>	<p>Mr G Forrest Mr P O'Reilly Ms A Churchill A/Prof J Phillips</p>
3 PATIENT STORY –	
<p>Ms Wendy Hoey, Executive Director Clinical Operations, provided the details of a 2021 death in custody of a 44 year old Aboriginal Woman who had been in prison for five days before her unexpected death. Highlights of the discussion that followed include:</p> <ul style="list-style-type: none"><li>• Over representation of Aboriginal people in custody and Close the Gap goals</li><li>• Court diversion, and missed opportunities before incarceration</li><li>• Improved mental health screening and referral</li><li>• Improving the patient self-referral process, PAS/appointment systems</li><li>• 'Creating Healthier Tomorrows' project which includes face to face health assessments</li><li>• Strengthening partnerships with Aboriginal Controlled Community Organisations</li><li>• Transition from custody support, services and programs</li></ul>	

- Learning lessons and improving the safety and quality of our care

#### 4 DECLARATIONS OF INTERESTS

There were no declaration of interests declared at this meeting.

#### 5 CONFIRMATION OF PREVIOUS MINUTES AND ACTION ITEMS

The minutes of the meeting held on 14 October 2021 were confirmed as a true and accurate record of the meeting.

##### 5.1 Actions Arising from 14 October 2021 Board meeting

###### 5.1.1 Cyber Security

To be discussed at item 7.7

###### 5.1.2 Voice Recognition and Voice Activated Transcription Services

**Action:** Completed

###### 5.1.3 NSW Auditors Report

To be discussed at item 7.4

**Action:** Chair has scheduled a January 2022 meeting with Secretary

###### 5.1.4 2022 Board Meeting dates

**Action:** Completed

#### 6 ITEMS FOR INFORMATION

##### 6.1 Board updates

###### 6.1.3 Board Chair report

The Chair spoke to success of the State-wide mental health infrastructure program, which includes 24 new forensic, low secure inpatient beds

###### 6.1.4 Chief Executive report

The report in the papers was taken as read and the following updates were provided:

- COVID update – visitation has opened up for children under 12 years
- Financial update – November information indicates the Network is favourable to budget due to Ministry reimbursement for COVID activity.

Members discussed cases of COVID transmission and patient placement in custody, the DIC (from June) from Panadol overdose and the Networks monitoring role with Private Partners and CSNSW specifically for completion of Coronial recommendations. Ms Holden described the monitoring framework and governance systems in place in partnership with CSNSW and Private Partners.

**Action:** Chair requested a copy of coronial findings be sent to him when they are received by the Network.

### **6.1.5 Corrective Services NSW**

Mr Corcoran provided a verbal update on matters relating to the Network. COVID 19 outbreaks have been managed well. Visitation is opening up, which will include unvaccinated under 12 year olds, which will present challenges. Currently any unvaccinated visitors are not permitted to enter. Rapid Antigen Testing will not be done. Of the 570 or so positive COVID cases only five required hospitalisation. Paradoxically, 76 Officers have been infected and of these, have required much higher rates of hospitalisation. Discussions regarding supporting the mental health of inmates followed which included improving audio-visual/phone calls with family/carers. Discussions are ongoing with NSW Health Public Health Teams to explore options. These options are being considered based on limiting visitation to specific centres and may be dependant on prison vaccination rates. Members discussed the challenging risk of care of patients versus furloughing staff due to COVID

### **6.1.6 Youth Justice NSW - Apology Mr O'Reilly**

- There was no update provided at this meeting.

## **6.2**

### **Board Sub-committee reports**

- Chairs of the committees provided a brief verbal update reporting by exception only

#### **6.2.1 Finance and Performance Sub-committee**

No major concerns raised

#### **6.2.2 Health Care Quality Committee**

No major concerns raised. Clinical Excellence Commission CE has resigned. CEC priorities continue with capacity building for safety and quality across the health spectrum. Stuart Loveday will chair last HCQC in February 2022

#### **6.2.3 Research Advisory Committee**

No major concerns raised

#### **6.2.4 Audit and Risk Committee**

Interval of ARC to be considered out of session

#### **6.2.5 Medical and Dental Appointments Advisory Committee**

No contentious issues raised. Process for exit interviews were discussed and the opportunity for learning from people leaving the Network. Provisional approval has been given to six Psychiatrists who were unable to complete exams due to system crash

#### **6.2.6 Clinical Council**

Ms Hoey spoke of improvements to diets by Network Dietician and team. Healthy Tomorrows project is progressing. 12 scholarships have been awarded to Network staff to complete Masters of Custodial Nursing of which 25 staff are enrolled. Potential for Chair of Clinical Council to be rotated. Clinical Council By-Laws to be reviewed.

#### **6.2.7 Medical Staff Council**

No report

#### **6.2.8 Mental Health Medical Staff Council**

Robert Reznick spoke to this.

- Access to Mental Health services. Auditor Generals report to be made available to the Mental Health Medical Staff Council
- Medical staffing and workforce attrition. Asked for review of custodial mental health environment, culture, workload and management of workforce
- Liaison relationship between Forensic Health Network and persons in the community. Court diversion inefficiencies could be improved through better coordination processes with Local Health District stakeholders.

Ms Hoey spoke to the provision of sub-acute custodial mental health beds at Long Bay Hospital. Awaiting confirmation from MoH for agreed funding for staff and beds.

- 6.3** **Action:** Ms Hoey acknowledged the concerns and will provide evidence to Mental Health Medical Staff Council and discuss these issues out of session.  
**Action:** Ms Hoey and Dr Hampton to present to quarterly Board Chairs about MoU's and monitoring processes with LHDs

**Network Performance Reports**

Reports were provided for information

**6.3.1 Key Performance Indicators report**

Work is progressing for meaningful KPI's

**6.3.2 Strategic Plan Implementation Report Q1**

Opportunity to review the many operational initiatives in the strategic plan. Jo Holden to look at options of improved meaningful reporting, e.g. dashboards

**6.3.3 Policy Compliance Report**

Report was noted.

**6.3.4 Annual Research Publications**

- 6.4** Noted in item 6.2.3

**General Information**

The following items were taken as read.

**6.4.1 Keeping COVID Out**

**7 STANDING ITEMS FOR DISCUSSION**

- 7.1 Aboriginal Justice and Health Committee Report**  
Ms Hoey and Mr Trindall spoke to this. Work is progressing to raise advocacy agenda and intra-agency improvements through refreshed Terms of Reference and membership to drive development of Aboriginal reconciliation action plans.
- 7.2 Aged Care and Community Reintegration Committee report**  
Ms Hoey will prepare a Partnership Determination Policy to give greater emphasis on community reintegration with CSNSW/LHD's and external health providers
- 7.3 Greater Sydney Metropolitan Corrections Strategy (GSMCS) Taskforce**  
Mr Corcoran advised work is completed on business case and awaiting approval from Cabinet.
- 7.4 NSW Auditor General's report: Performance Audit, Access to Health Services in Custody**  
Ms Holden reported progress is happening with the recommendations. A report will be made available at the next meeting
- 7.5 Inspector of Custodial Services review**  
Ms Hoey has met with Inspector Custodial Services highlighting the need for better data provision. An exit interview has been arranged for each visit to discuss preliminary findings
- 7.6 Forensic and Custodial Mental Health-Burning Platform for Change**  
Ms Hoey reported MoH has agreed to \$2.4 million funding
- 7.7 Cyber Security**  
Mr Barker reported an \$80 million shortfall in approved funding for Cyber Security across NSW Health. The Network will need to define how this shortfall will affect the Network
- 7.8 Strategic Plan 2023 – 2032**

Ms Holden reported initial consultation has begun. Concept document was discussed. Work is progressing. Health Infrastructure has asked for joint proposal for Network/SVHN at Darlinghurst campus build for palliative care, mental health and involuntary treatment secure beds. August 2022 deadline

## 8 FOR DECISION

### 8.1

#### **Advance Care Directives in Correctional settings**

Ms Hoey spoke to this. The Network policy states Justice Health takes over the decision making of advanced care directives and not for resuscitation policy. CSNSW have a responsibility to enact resuscitation until Health arrives and will apply advanced care directives and not for resuscitation orders upon arrival.

**Action:** Supported

## 9 REPORTS (Emailed to members )

## 10 BUSINESS WITHOUT NOTICE

Nil

## 11 2021 BOARD MEETING DATES / VENUE

11 February	Meeting 01/06	JHAC Conference Room
21 April	Meeting 02/06	JHAC Conference Room
10 June	Meeting 03/06	Reiby Youth Justice Centre
12 August	Meeting 04/06	Skype
14 October	Meeting 05/06	JHAC Conference Room
9 December	Meeting 06/06	JHAC Conference Room followed by APM