

29 September 2022

## ADVISORY BOARD

### Meeting 3

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#### Details

Meeting: Advisory Board

Location: 120 Dalley Street, Lismore

Date/time: 29 September 2022, 8:30am – 11:30am

#### Advisory Board in attendance:

- Jane Laverty, Regional Director, Northern Rivers Business NSW
- Sharon Cadwallader, Chair, Northern Rivers Joint Organisation
- Peter Duncan, Commissioner & Deputy Chair, NSW Independent Planning Commission
- Andrew Hall, CEO, Insurance Council of Australia
- Darren Kershaw, Executive Chair, North Coast Aboriginal Development Alliance
- Michael Rayner, Former General Manager, Tweed Shire Council, technical expert, Tweed community representative
- Rebecca Fox, A/Secretary Department of Regional NSW (Ex Officio)
- Michael Cassel, Secretary, Department of Planning & Environment (Ex Officio)

#### Observers:

- John Walker, General Manager Lismore Council
- Gary Barnes, Former Secretary, Department of Regional NSW

#### Guests:

- Simon Draper, CEO, Infrastructure NSW
- Maree Abood, Head, Hawkesbury-Nepean Valley Flood Risk Management Directorate, Infrastructure NSW

#### NRRC staff:

- David Witherdin, Chief Executive
- Kieron Hendicott, Executive Director, Strategy, Planning and Development
- Gareth James, Executive Director, Program Delivery
- Rowan Howarth, Director Infrastructure Coordination Office
- Adam Tyndall, Director of Planning
- Alex Platt, Director Business Operations, Governance and Performance
- Emily Holborow, Manager, Communications and Engagement
- Megan Patch, Business Support Officer

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## Introduction

- The NRRC Advisory Board met on 29 September 2022. All Board members were in attendance.
- Prior to this meeting, the Advisory Board hosted a breakfast with local business leaders and discussed opportunities and challenges in leading the reconstruction of flood affected areas across the Northern Rivers.
- An Acknowledgement of Country was performed by Darren Kershaw.

## Infrastructure Coordination Office (ICO) update

- The NRRC provided the Board an update on the status of the Infrastructure Coordination program, highlighting progress to date including work with councils and collation of a master list of public infrastructure for the region.
- In discussing the ICO review of supply chain constraints, the Board noted key challenges including lack of contractors, regional Project Management constraints, issues with waste and excavated materials management and quarry extraction license limitations. The Board confirmed NRRC advocacy and coordination was required to help address these challenges.
- The Board was provided an update on delivery of the Water and Waste Water Program, and noted that the program has enabled \$15 million of repairs to the water and sewer utilities of the region, with scoping and planning for the more significant recovery works across the region progressing well.
- The Board also noted that over 4,000 inspections of flood damaged properties have been completed by the Flood Property Assessment Program.

## NRRC Strategic Plan and Program Delivery

- The NRRC presented a draft Strategic Plan to the Board for discussion. The Strategic Plan outlines NRRC's overall workplan, including objectives, programs and timeframes and will be delivered through NRRC's three core service areas; housing, economic recovery and critical infrastructure. Each core service area is underpinned by a common region-wide Hazard Risk Assessment.
- It was discussed that the NRRC use the draft Strategic Plan to develop a Roadmap for targeted consultation and communications with the community about the timing and delivery of NRRC programs.
- The Board also provided comment on NRRC strategic and operational risks and mitigating actions.

## Approach to flood mitigation in the Hawkesbury Nepean Valley

- Infrastructure NSW presented the Hawkesbury-Nepean Valley Flood Risk Management Strategy to the Board. This included an overview of the guiding principles within the *2022 State Infrastructure Strategy*, the Hawkesbury-Nepean Valley's flood risk and Infrastructure NSW's approach to developing the Hawkesbury-Nepean Valley Strategy.
- The Board discussed the importance of community consultation and key lessons learnt in development of the Strategy that could be applied in the Northern Rivers region.

## Draft North Coast Regional Plan 2041

- The Board discussed the NSW Department of Planning and Environment draft North Coast Region Plan 2041, which identifies the important role that urban consolidation will play in accommodating future population growth in the region.
- The Board discussed NRRC working with agencies and local government to shape a broader regional housing strategy that is responsive to the immediate needs of the Northern Rivers community.