

Western NSW Local Health District
 Western NSW LHD Board Strategic Planning Meeting March 2020
 Executive Conference Room, Hawthorn St Dubbo
 Tuesday 3 Mar 2020, 13:00 — 17:00 AEDT

ACKNOWLEDGEMENT OF COUNTRY

The meeting commenced at 1.00pm with the Chair providing an Acknowledgement of Country.

Attendance of Members

Scott Griffiths (Chair), Darren Ah See, Fiona Bennett, Jason Cooke, Dr Colin McClintock, Amanda O'Brien, Joan Treweeke, John Walkom.

In Attendance

Scott McLachlan, Chief Executive; Mark Spittal, Executive Director Operation; Josh Carey, Executive Director Planning, Performance and Funding; Adrian Fahy, Executive Director Quality, Clinical Safety and Nursing; Maryanne Hawthorne, Director Health Intelligence Unit; Kate Middleton, Senior Health Service Planner HIU, Lauren Nott, Secretariat

1 Welcome and Introductions

The Chair welcomed those present and introductions were made. The expectations of the Workshop were outlined.

2 Apologies

Joseph Canalese, Paul Mann

3 The Future of Healthcare

Mr McLachlan gave a presentation which highlighted emerging trends including technology, wearable devices, virtual health care, genomics and mapping, predictive analytics, tailored treatment plans, command centres, value based care.

Discussion held.

4 Health Needs of People in Western NSW 2020 Update

Ms Hawthorn spoke to the brief and supporting papers which were noted by the Board. A presentation was given (refer to papers) and discussion held.

Future areas of focus were outlined and discussed including the impact and responsibility of primary health care, the role of the LHD in primary care and how to move forward. This includes challenging funding sources, working closely with partners, education etc.

5 Service Agreement and Financial Future

Presentation given by Mr Carey and discussion held. Refer to papers.

6 WNSWLHD Draft Strategic Plan 2020-2025

Ms Hawthorn spoke to the brief and supporting papers which were noted by the Board. A presentation (refer to papers) was given by Ms Hawthorn and discussion held. Comments included:

- Strong connection with partners eg AMS to achieve outcomes
- Terminology ie '*deadly*' to be removed,
- Stress need for communication and respect

- Consistent terminology/language ie close to home, closer to home, locally...
- Key performance metrics to address all areas of vulnerability eg early intervention screening, men's health, obesity, Aboriginal babies meeting developmental milestones
- Relevant measures to track progress towards achievement of strategic plan to be included. These measures to include measures dictated by service agreement
- Process measures will also be captured.
- Technology impact not captured
- Supporting primary care was a key area in previous strategic plan. A need to develop a separate strategic approach to primary care was discussed including where we are, where we need to go and how to get there... This could be included in productive partnerships and effective communication. Perhaps a position paper and visionary piece could be developed as a separate body of work.
- Risks have been identified and considered as part of the plan. This was outlined in more detail. Changes will be picked up and updated through the Audit and Risk Committee and will feed through into Cycle.
- Future health strategy to be developed by Ministry

The Board were happy with the general direction of the document.

Actions/Recommendations:

- Amendments as discussed to be made to the draft Strategic Plan 2020-2025 document.
- Revised draft Strategic Plan to come back to the Board for final endorsement in May with the view to launch June 2020.

Action by: Ms Hawthorn Action due: 6 May 2020.

7 Enterprise Risks

Presentation given by Ms Hawthorn (refer to papers). Discussion held. Six key areas highlighted:

- Projected activity demand
- Workforce
- Community expectations
- Financial climate
- Changing environment
- System design, integration and adjustment to a digital world

8 The Year Ahead: Planning work on the Horizon for 2020

Presentation given by Ms Hawthorn (refer to papers). Discussion held.

- Asset strategic plan (ASP) – may need to revisit top five priorities (Cowra and Blayney to remain). ASP will come to the Board for consideration in the future.
- Develop LHD Aged Care plan in response to aging population
- Sub-regional network planning – will be discussed with PHN to align models.
- Clinical services plans for Blayney, Cowra and Bathurst
- Grenfell – high demand for aged care beds into the future
- Other future work was outlined

The Chair thanked Ms Hawthorn and Ms Middleton for their input.

There being no further business the meeting was closed at 4.55 pm

Signed:  _____ Date: 01 April 2020 _____